

Fiscal Performance and Global Experience with Medium Term Expenditure Frameworks

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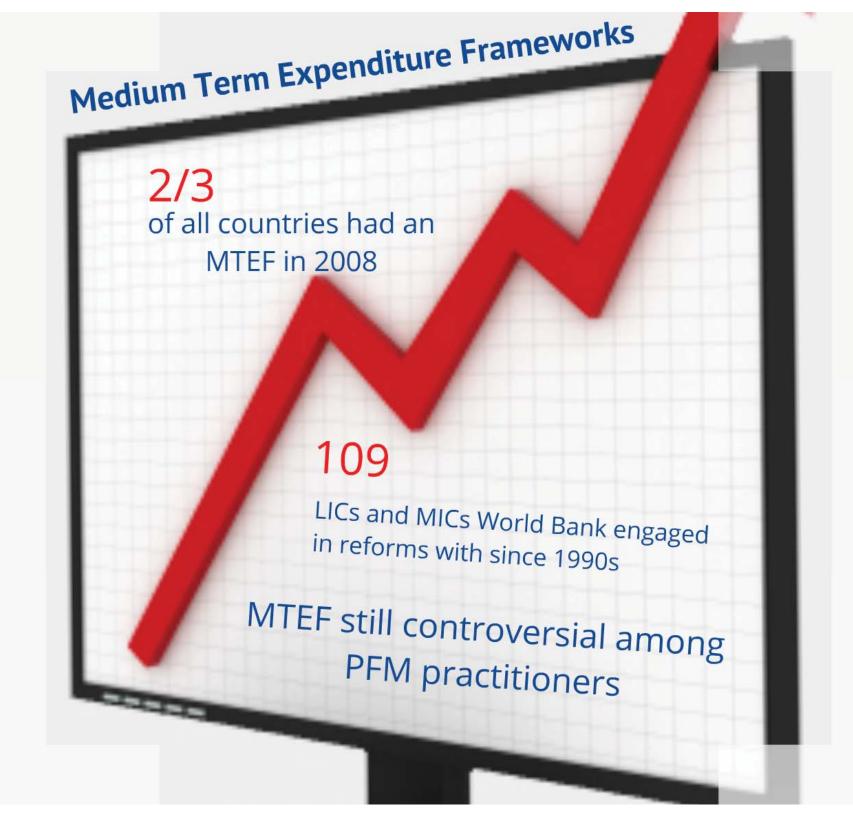
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# Four PFM global megatrends





- 1 Do MTEFs work?
- Should an MTEF be a common element of PFM systems given differences in country circumstances?
- Where an MTEF is appropriate, what lessons can be drawn about, and what guidance provided on design and implementation in the context of broader advice about PFM reform

#### What might MTEFs do?

- Address shortcomings of annual budgeting—short-sightedness, conservatism (budget rigidities), parochialism (competition for incremental resources)
  - Multi-year planning takes future costs and benefits into account
  - Strategic, forward-looking approach basis for establishing and shifting priorities
  - Collaborative approach to achieving agreed objectives than narrow self-interest
- 2 Contributes to high-level PFM objectives
  - MTFF => + fiscal discipline ----> control
  - MTBF => + allocative efficiency ----> priorities
  - MTPF => + technical efficiency ----> service delivery

#### What kind of analytical approaches to take?



Event studies summarize what happened around the time of MTEF implementation (before and after)



Econometric analysis attempts to explain the impact of MTEFs, controlling for other determinants of fiscal discipline and efficiency



Case studies can provide additional insight into the impact of MTEFs, especially insofar as qualitative, non-measurable influences are concerned



Bank projects - learning from success and failure



Hierarchy of frameworks defined by highest stage achieved, assuming lower stage(s) is(are) in place

- Medium-Term Fiscal Framework (MTFF)
  - Resource envelope
  - Agency ceilings
  - · Top down, input based
- Medium-Term Budget Framework (MTBF)
  - National and sector strategies, forward estimates
  - Reconciliation with MTFF, agency/program ceilings
  - Top down and bottom up, primarily input based
- Medium-Term Performance Framework (MTPF)
  - Systematic use of quantitative performance information
  - Output/outcome based
  - Funding linked to results



#### How did we go about it?

Database describing MTEF status of 181 countries in every year over the period 1990-2008

Classification is based on key indicators and views of PFM experts

Countries are classified:

0=no MTEF

1=MTFF

2=MTBF

3=MTPF

Identify new MTEFs by stages, transitions between stages, and (only a few) reversals

Pilot MTBFs are recorded as MTFFs (but there is some analysis of pilots)

Externally imposed multi-year fiscal frameworks (e.g., those underpinning IMF programs) are not recorded at MTFFs



- Fiscal discipline
- Allocative efficiency

total expenditure volatility health expenditure share health expenditure volatility (MTEF should reduce

Technical efficiency

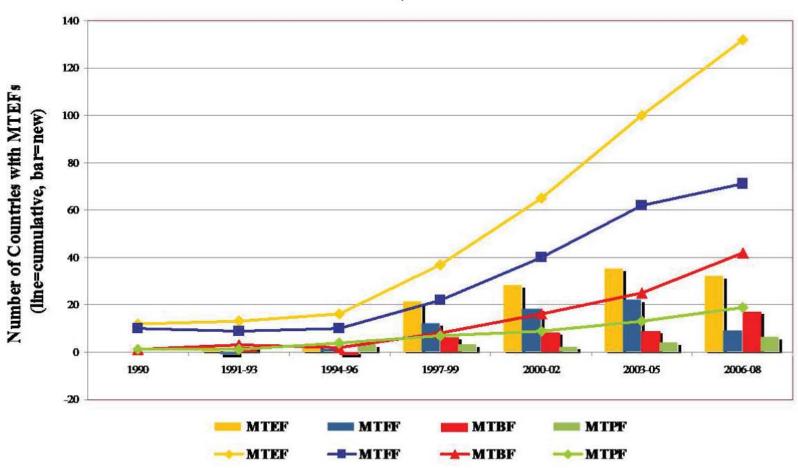
cost effectiveness of health expenditure (MTEF should increase (5) with MTPF having the largest effect)

But data constraints are significant

Data coverage, central vs. general government Expenditure composition, limitations of GFS Expenditure outcomes, health and education

#### What did we find?





1990

11 MTEFs, 1 MTBF (Denmark), 1 MTPF (Australia)

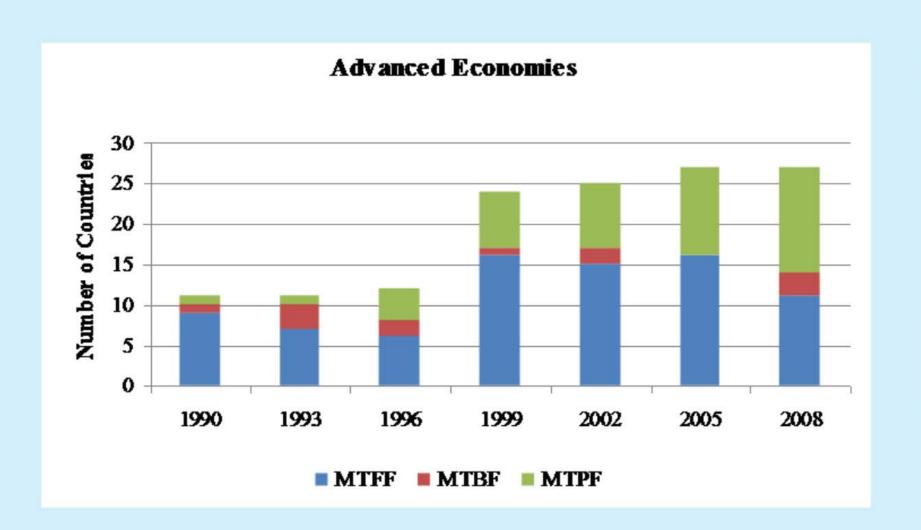
2008

132 MTEFs, 71 MTFFs, 42 MTBFs and 19 MTPFs

#### **THE MTEF State of World**



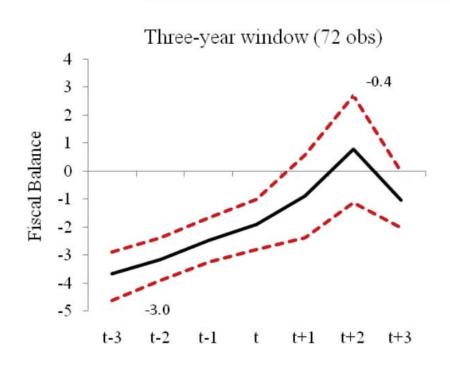
### Transition path for advanced countries

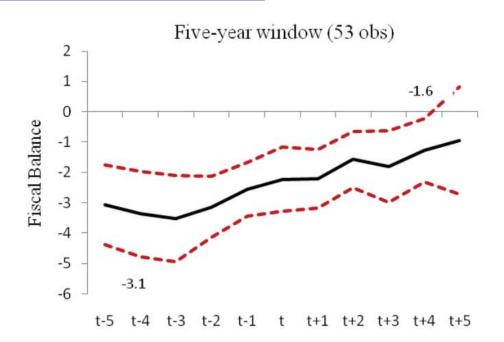


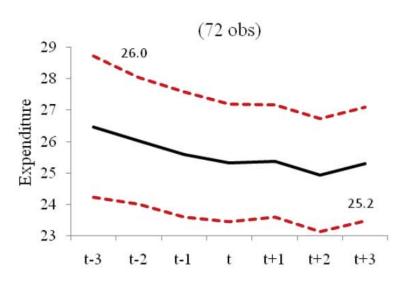
#### **THE MTEF State of World**



#### MTEFs, Fiscal Balance, Expenditure and Revenue

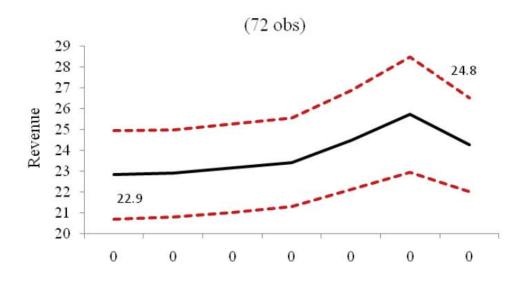




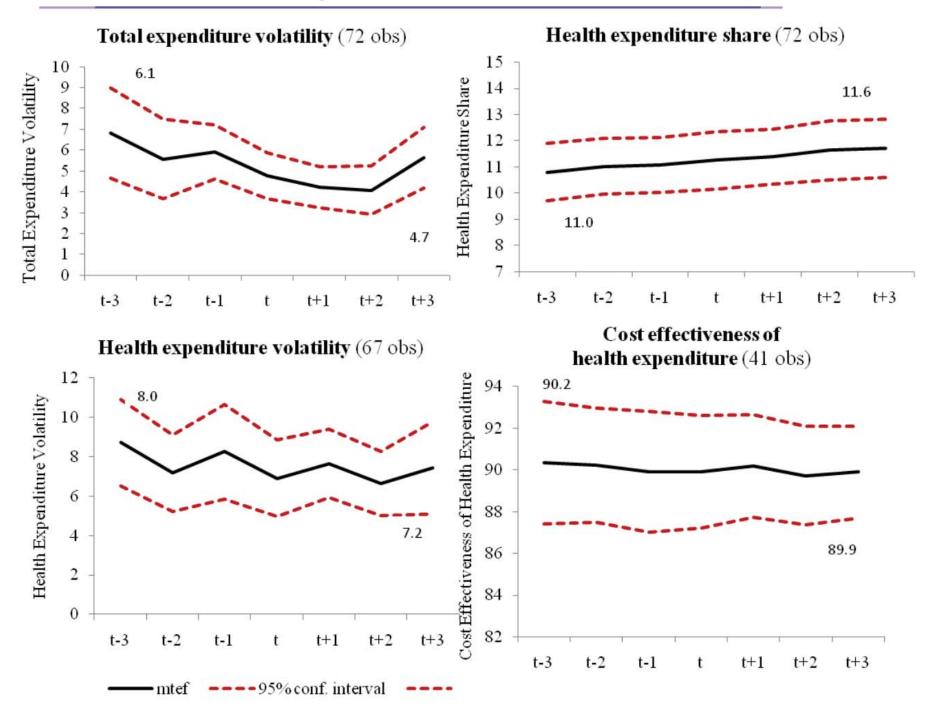


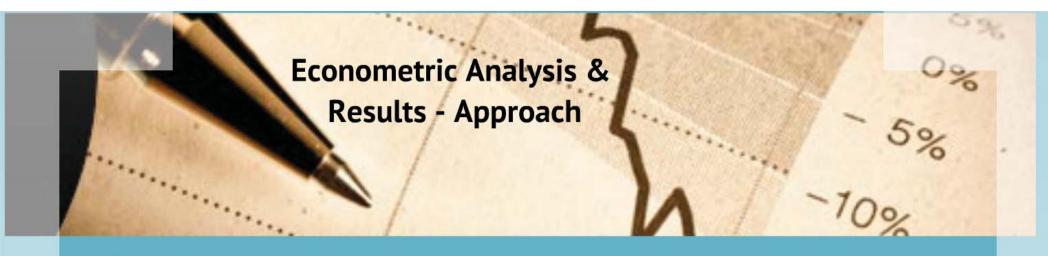
mtef

95% conf. interval



#### MTEFs and Efficiency







## Fiscal performance = f (MTEF status, control variables)

 Control variables derived from empirical literature on determinants of fiscal performance



#### Serious econometric issues have to be addressed

 Reverse causality—Is MTEF implementation a reaction to good fiscal performance?

Response: Instrumental variables

 Omitted variables—Is something else going on that affects fiscal performance (and possibly MTEF implementation)?

Response: Country and time fixed effects



# Conditioning variables influence the link between MTEF and fiscal balances

 Separate regressions for MTFF, MTBF and MTPF adoption (which are 0,1 variables)





MTEFs have a strong, positive effect on the fiscal balance;

- The effect gets stronger with move from MTFF to MTBF to MTPF (but MTPF has too large an effect)
- Significant control variables—oil(+), conflict(-), aid(-)
- Significant conditioning variable—OECD(+) for MTPF only



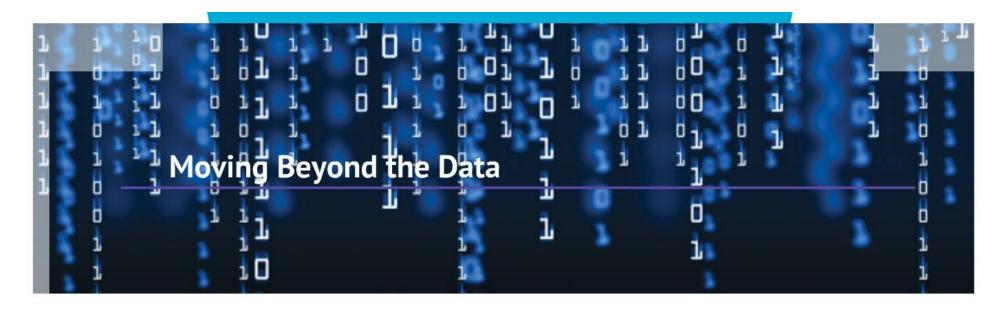
MTEFs have a significant positive effect on total expenditure volatility, the health expenditure share and health expenditure volatility;

- The effect gets stronger with move from MTFF to MTBF to MTPF (except MTPFs have no additional effect on health expenditure volatility)
- Marginal effect of MTBF over MTFF is surprisingly small
- Significant control variables—oil, aid, inflation (all + for volatility (because they are volatile?)



Only MTPFs have a significant impact on the cost effectiveness of health expenditure

Significant control variable—inflation(+)



# Empirical work bolsters the case for MTEFs

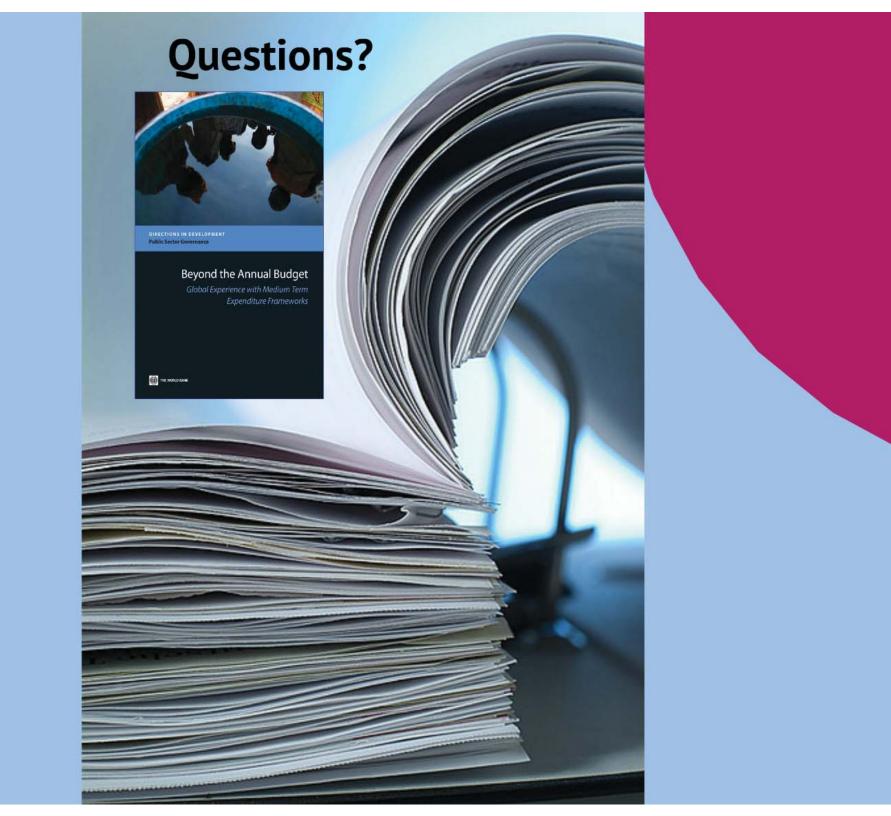
Coverage, timeframe, disaggregation, status of ceilings and forward estimates, use of margins, institutional responsibilities

What are the broader requirements for effective MTEFS?

Commitment to new approach to budgeting
Organizational adaptability and tehcincal capacity
Appropriate macro-fiscal polices and institutions
Sound budget systems and properly sequenced reforms

- These have been identified in previous studies
- Review of Bank experience and case studies can throw new light on these requirements

  Implications for Bank Work...





DIRECTIONS IN DEVELOPMENT Public Sector Governance

# Beyond the Annual Budget

Global Experience with Medium Term Expenditure Frameworks





