

**JSA Technical Assistance Projects Approved in FY2009**

(As of October 2008)

<b>AFRICA REGION</b>			
<b>Beneficiary</b>	<b>Subject Area</b>	<b>Committed</b>	<b>Description</b>
Africa—multiple countries	Regional Public Debt Market	\$260,400	Long-term expert to assist the BEAC define regional standards and ensure that existing national infrastructure are consistent with the regional framework in areas where standardization is desirable. The expert will also help ensure that issues related to the coordination of central bank's liquidity management and forecasting, government's cash flow management, and monetary operations are well understood. The expert will help organize seminars and training workshops.
Africa—multiple countries	Monetary and Financial Statistics	\$70,000	Seminar on monetary and financial statistics for Lusophone African countries (Angola, Cape Verde, Guinea Bissau, Mozambique, and Sao Tome and Principe) and Timor Leste. The seminar is targeted at mid-level officials employed in the compilation of monetary statistics, and will be held at the Bank of Portugal in Lisbon.
Africa—multiple countries	Tax Related Legal Drafting: AFR Countries	\$59,800	The short-term experts will strengthen tax regimes in selected African countries: three Lusophone countries (Cape Verde, Sao Tome, and Mozambique) and Liberia. The project would primarily involve the preparation of draft legislation and preparing any amendments called for by the authorities, together with explanatory memoranda to make sure that the legislation is well understood.
Africa—multiple countries	Financial Programming and Policies Course	\$93,750	The financial programming and policies (FPP) course in cooperation with the Banque Centrale des États de l'Afrique de l'Ouest (BCEAO), will teach participants how to design an appropriate set of policy measures in the context of a comprehensive macroeconomic adjustment program. It will cover: (1) principal features of the main macroeconomic accounts--including national income data, monetary aggregates, and government finance and balance of payments statistics and the interrelations among the different sectors; (2) the analysis of monetary, fiscal, and external payments policies; and (3) economic forecasting and financial programming.
Africa—multiple countries	Regional Course on External Vulnerabilities	\$93,750	The course in cooperation with the Banque des Etats de l'Afrique Centrale (BEAC), seeks to broaden participants' understanding of external sector vulnerabilities. The course will provide participants with a comprehensive set of analytical tools for assessing these vulnerabilities and various policy responses. The skills developed during the course will allow participants to inform a wide range of policies, notably those that pertain to external debt and foreign reserve management, capital account liberalization, and the management of foreign aid flows.

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Africa—multiple countries	Macroeconomic Management and Debt Issues Course	\$93,750	The course, will be delivered at the Joint Africa Institute (JAI), and will cover conceptual issues and practical applications including: (1) Policy issues that will address debt management policy from both macroeconomic and microeconomic perspectives, debt restructuring, the coordination of debt management policy with other policies, financial and debt crises, and financial market development; (2) Concepts and techniques will cover different concepts of debt, a framework for debt sustainability analysis, debt restructuring mechanisms, and the HIPC and MDRI Initiatives; and (3) Case studies and workshops will illustrate the application of debt concepts, restructuring mechanisms, and debt sustainability analysis.
Africa—multiple countries	BPM6 Outreach Seminar for Anglophone Africa	\$70,000	The seminar will focus on the major methodological changes in BPM6, and the increased focus on the international investment position (IIP), which is assuming greater importance in IMF surveillance work. Participants from 20 Anglophone African countries (Botswana, Eritrea, Ethiopia, The Gambia, Ghana, Kenya, Lesotho, Liberia, Malawi, Mauritius, Namibia, Nigeria, Somalia, South Africa, Swaziland, Seychelles, Sierra Leone, Tanzania, Uganda, and Zambia), including three representatives from the West African Institute for Financial and Economic Management (WAIFEM), are expected to attend.
Africa—multiple countries	GDDS Seminar for Francophone and Lusophone countries	\$79,900	The seminar will assist GDDS coordinators to understand and implement newly emphasized aspects of the GDDS, especially regarding periodicity and timeliness of data dissemination; advance release calendars; National Summary Data Pages; and related plans for improvement. These efforts would support interested participants to graduate to the SDDS.
Africa—multiple countries	Financial Programming and Policies Course	\$93,750	The course, to be held in Abuja, Nigeria, is aimed at mid-level officials from the five WAIFEM member countries (The Gambia, Ghana, Liberia, Nigeria, and Sierra Leone) involved with economic or financial analysis in ministries of finance, economy, or planning, and in central banks or similar institutions. It will teach participants from how to design an appropriate set of policy measures in the context of a comprehensive macroeconomic adjustment program.
Cameroon	PFM: Implementation of Organic Budget Law	\$59,800	Short-term experts will assist the authorities in the implementation of the law by experimenting with program budgets in two selected ministries, and making conceptual and practical progress in critical public financial management areas, as a prelude to a general use of performance budgeting.
Madagascar	Tax and Customs Administration	\$119,600	A customs administration expert and a tax administration expert will assist the customs and tax departments implementing critical initiatives of the reform programs by: (1) Implementing a customs management information system and improving customs procedures. (2) Improving tax operations for medium-sized businesses. (3) Strengthening the management of the overall tax administration reform program.

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Madagascar	Capacity Building in Internal Audit	\$119,600	Short-term expert will assist in preparation of a roadmap to implement risk-based internal auditing, workshops, and computer-based auditing. The expert will expand coverage in the areas of computer security and project auditing. The expert will also provide hands-on assistance to the DAI in drafting of operational procedures to ensure the effectiveness of the audit missions, to draft a procedures manual, and provide IFRS training for DAI staff.
Mali	Tax Administration	\$59,800	The short-term experts will provide assistance to help tax officials by: (1) establishing a medium-sized taxpayer office in Bamako to address serious non-compliance issues from this segment of the taxpayer population; (2) simplification of the tax system; (3) improvement of the organization and management of tax offices; and (4) development of compliance programs for all taxpayers.
Uganda	Revenue Administration	\$59,800	Short-term experts to assist the authorities in the modernization of domestic tax administration. The focal areas will include: (1) advising the alignment of the intergrated tax administration system (ITAS) with best tax administration practices; (2) assisting the establishment of a medium taxpayer office and related compliance strategies; (3) developing further plans to administer the small taxpayer segment; (4) providing further advice on strengthening national audit planning and quality of taxpayer audits; and (5) reviewing the draft tax procedure code and aligning it with new systems and procedures.
Zambia	Revenue Administration Expert	\$59,800	Peripatetic technical assistance visits will assist the authorities in the modernization of tax administration. The areas will include: (1) improving tax operations based on self-assessment systems and introducing risk management approaches; (2) establishing a strong domestic tax headquarters function; (3) implementing an effective large taxpayer office (LTO); (4) developing medium and small taxpayer segment management systems; and (5) assisting the development of a reform and modernization program for the governance structure.
<b>ASIA AND PACIFIC REGION</b>			
<b>Beneficiary</b>	<b>Subject Area</b>	<b>Committed</b>	<b>Description</b>
Asia and Pacific—multiple countries	Macroeconomic Management and Structural Adjustment	\$500,000	Continued funding for the training of Asian participants at the Joint Vienna Institute. Most of these participants come from countries implementing economic programs to redress macroeconomic imbalances or carrying out structural reforms aimed at improving macroeconomic management and promoting transformation to market economies.
Asia and Pacific—multiple countries	Macroeconomic and Financial Management	\$260,400	Continued funding for one of two JSA-financed long-term experts assigned to the IMF-Singapore Regional Training Institute to conduct courses and workshops in macroeconomic and financial management (including financial programming, monetary and exchange rate policy, and public finance) for mid-to high-level officials from the Asia and Pacific region.
Asia and Pacific—multiple countries	Macroeconomic and Financial Management	\$260,400	One year extension for the second JSA-financed long-term expert assigned to the IMF-Singapore Regional Training Institute (STI) to conduct courses and seminars in various aspects of macroeconomic and financial management (including financial programming, monetary and exchange rate policy, and public finance) and other topical areas of current interest to countries in the Asia and Pacific region.

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Asia and Pacific—multiple countries	TA on Tax Law Drafting	\$59,800	The short-term experts will strengthen tax regimes in Bangladesh and Fiji. The project would primarily involve the preparation of draft legislation and preparing any amendments called for by the authorities, together with explanatory memoranda to make sure that the legislation is well understood.
Bangladesh	Peripatetic Macro Fiscal Advisor	\$119,600	The peripatetic advisor will support a new macro fiscal policy unit by (1) defining its functions and internal structure as well as its work agenda and outputs, (2) Building capacity in macro-fiscal projection techniques, policy development and monitoring through training of staff and development of work manuals, (3) helping define the coordination between the new unit and related institutions as well as the integration of the unit's outputs in the overall budget process.
Bangladesh	Bond Market Development	\$89,700	Short-term expert to assist authorities in promoting the development of an active primary and secondary market in government securities to: (i) encourage competition and serve as the foundation for the broader development of financial markets in Bangladesh; and (ii) further enhance the capacity of Bank Bangladesh to monitor financial markets stability and the effectiveness of monetary policy transmission.
Cambodia	On-Site Banking Supervision	\$59,800	Short-term expert to assist the National Bank of Cambodia (NBC) strengthen on-site supervision of banks through intense instruction and on-the-job training for a team of NBC bank examiners. In addition to working with the team through all aspects of an on-site examination, the expert will review and make recommendations for improving manuals and guidance notes.
Cambodia	Customs Reform and IT	\$179,400	Short-term experts to continue helping the Customs and Excise Department implement its reform and modernization plan, including updating regulations and instructions consistent with the proposed new customs law, preparing for installation of the new ASYCUDA computerized customs clearance system, and developing and introducing procedures and guidelines for the new automated operational environment.
Cambodia	Resident Advisor at the Central Bank of Cambodia	\$260,400	Extension of long-term resident advisor at the National Bank of Cambodia (NBC) to provide day-to-day advice and assistance for strengthening NBC's institutional capacity, with a continuing focus on enhancing off-site surveillance of banks, strengthening the regulatory framework and enforcement of prudential regulations.
China	Macroeconomic Management and Financial Sector Issues Course	\$29,900	The expert will assist two IMF Institute staff on delivery of macroeconomic management and financial sector issues course in Dalian, for officials from the People's Bank of China and data compilers of major commercial banks. The course will focus on the IMF's methodology (as recommended in its <i>Monetary and Financial Statistics Manual</i> ) for collecting, compiling, and reporting monetary data to be used in macroeconomic analysis.
China	Revenue Administration	\$179,400	Short-term experts will support (1) developing a medium- to long-term strategic plan for delivery of taxpayer services; (2) assessing and providing recommendations to improve current efforts in business planning and individual performance methods in support of strategic objectives; and (3) providing advice and assistance in critical areas (e.g., project governance, enterprise architectural design, and project management) during the development and implementation of Golden Tax Project 3 (GTP).

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Indonesia	Banking Supervision Advisor	\$260,400	Extension of long-term bank supervision expert to advise Bank Indonesia (BI) in various areas of banking regulation and supervision with a focus on (1) risk-based supervision, (2) Basel II issues, (3) aligning supervision with the Basel Core Principles, and (4) further developing stress testing at BI.
Lao P.D.R.	Customs Administration	\$101,700	Extension of short-term expert to assist the Lao PDR Customs Department complete preparation of the department's policy and procedures manual, and finalize instructions to fully implement the WTO customs valuation agreement.
Maldives	Develop MMA Research Capacity	\$119,600	Short-term experts to augment Maldives Monetary Authorities (MMA) research capacity and activities to contribute to economic policy making and discussions and to effectively carry out monetary policy formulation and implementation, and to assert the MMA's autonomy.
Mongolia	Budget Planning support to the Ministry of Finance	\$94,200	Experts will provide technical assistance to Mongolia's Ministry of Finance (MoF) to strengthen existing budget preparation processes, enhance capacities in MoF and line ministries, and support roll-out of 2nd generation budget preparation reforms.
Nepal	Revenue Administration Technical Assistance	\$209,300	The TA will assist to strengthen revenue administration with a focus on large tax payers and customs operations, including its audit capacity and results. Develop and implement a comprehensive customs reform strategy; adequately utilize the Asycuda computer system and network by implementing operational procedures based on best international practices.
Philippines	Strengthening Bank Supervision	\$260,400	The advisor will build on achievements to date and drive further improvement in the overall condition of the banking sector by supporting the sustained implementation and ongoing development of the bank supervision program, while continuing to provide day-to-day advice and assistance to the Bangko Sentral ng Pilipinas (BSP) on a range of issues as needed.

**EUROPEAN REGION**

<b>Beneficiary</b>	<b>Subject Area</b>	<b>Committed</b>	<b>Description</b>
Europe—multiple countries	Regional Public Financial Management (PFM) Advisor to South East Europe countries	\$203,100	Implementation of PFM reforms in selected Center of Excellence in Finance (CEF) member countries (Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Kosovo, Moldova, Romania, Serbia, and Slovenia), in particular to: (i) ensure fiscal control and financial discipline; and (ii) to promote efficient resource allocation and cost-effective service delivery.
Kosovo and Montenegro	Regional Advisor on National Accounts and Price Statistics to Kosovo and Montenegro	\$310,400	The regional advisor will concentrate on improving the national accounts statistics compiled by the statistical agencies and in building statistical capacity within the framework of GDSS. The advisor will follow up on the implementation of the project framework summary and review the existing work programs with the authorities and will assist in establishing an agreed timetable for their implementation. The advisor will provide training to the staff in the form of seminars as well as on-the-job training. The advisor will work with the authorities to further increase cooperation and coordination in statistics among government agencies.

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Kosovo	Senior Advisor to Managing Director (MD) of The Central Banking Authority of Kosovo (CBAK)	\$260,400	The senior advisor will assist the MD in the following areas: (1) Overseeing the central banking operations performed by the CBAK and the smooth functioning of the payment system, and work toward improving it further. (2) Developing regular economic and monetary analysis of the Kosovo economy, and in improving related statistical reporting. (3) Setting up appropriate internal proceedings, namely regarding general administration, human resources, and internal control. (4) Liaising with the relevant authorities having competencies in financial matters, and will participate as deemed necessary in the drawing up of regulations covering fields under the competencies of the CBAK.
Montenegro	Cash and Debt Management	\$65,800	The short-term experts will focus on issues related to the reorganization of the Debt and Cash Management Department (DCMD). This would be followed by activities designed to improve capacity in the front, middle, and back offices of the DCMD.
Turkey	Revenue Administration	\$185,500	The short-term expert will assist the authorities to: (1) expand the 2008 strategic management processes by strengthening functional office capacities for business plan development, oversight of tax directorate performance, and linkage of day-to-day activities to achievement of the strategic plan; and (2) establish a pre-credibility system for VAT input credit claims (both cash and offsets) built around taxpayer risk. This will replace the very inflexible system in place today that only considers cash refunds and imposes equal burden on all taxpayers. In total, five expert visits are proposed.
<b>MIDDLE EAST AND CENTRAL ASIA REGION</b>			
<b>Beneficiary</b>	<b>Subject Area</b>	<b>Committed</b>	<b>Description</b>
METAC—Middle East Technical Assistance Center	Revenue Administration Advisor	\$296,400	Regional advisor will focus on the following: (1) designing revenue administration reform strategies for METAC countries; (2) follow-up and direct support to implementation of reforms and capacity building; (3) organization of dedicated expert visits and backstopping of experts' work; (4) organization of workshop to disseminate best practices; and (5) support to authorities in clarification of TA requests.
Afghanistan	Monetary and Finance Statistics	\$59,800	Short-term experts to assist the Central Bank of Afghanistan strengthen its capacity to collect and compile monetary and financial statistics in accordance with the methodologies set out in the IMF's <i>Monetary and Financial Statistics Manual</i> .
Algeria	Modernization of Revenue Administration	\$59,800	Short-term expert will develop the tax administration's capacity to analyze the revenue cost of tax exemptions and implement a tax expenditures analysis.
Djibouti	VAT Implementation Advisor	\$59,800	The expert will assist the Djiboutian authorities plan to introduce a VAT in January 2009. The plan includes preparation of legislation, identifying information technology business requirements, developing a communication campaign, implementing modern procedures based on taxpayer self-assessment, and strengthening the large taxpayer office (LTO) which will administer the VAT.

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Djibouti	Public Financial Management Expert	\$59,800	The expert will assist with introducing a GFSM 2001-compliant budget classification, including an appropriate codification system to allow users to identify and monitor poverty-reducing expenditure. The expert will also assist with drafting and implementing necessary changes to the existing regulations, procedures and instructions to help ensure that the new classification system is used in budget preparation and execution.
Mauritania	Customs Administration	\$59,800	The TA will provide advice to customs in assisting: (1) the establishment of an effective full-time project team and strengthened senior management oversight; and (2) the development of a comprehensive and costed modernization plan for 2008-09, properly integrating the current reform initiatives--ASYCUDA, PSI, and legislative changes, consistent with a longer term organizational strategy for customs.
<b>WESTERN HEMISPHERE REGION</b>			
<b>Beneficiary</b>	<b>Subject Area</b>	<b>Committed</b>	<b>Description</b>
Western Hemisphere—multiple countries	Seminar on Harmonization of Monetary and Financial Statistics in Central America	\$30,000	Seminar in Costa Rica from participating countries (El Salvador, Guatemala, Honduras, Nicaragua, Panama, and the Dominican Republic) to assess results achieved from cross-country comparison and regional analysis under the Project on Harmonization of Monetary and Financial Statistics (MFS) and establish a work program.
Western Hemisphere—multiple countries	Harmonization of Government Finance Statistics to Central America	\$89,700	The expert will assist authorities to harmonize the compilation and dissemination of government finance statistics (GFS) across countries, using the Government Finance Statistics Manual 2001 (GFSM 2001) framework, to permit comparative analysis of fiscal developments and facilitate the regional policy dialogue.
Western Hemisphere—multiple countries	Regional SNA Seminar to Latin America	\$93,750	Seminar on services statistics for national accounts in Rio de Janeiro, Brazil. Participants are from 17 Latin American countries: Argentina, Bolivia, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Uruguay, and Venezuela. The seminar will impart conceptual and working knowledge of international best practices in compiling source data on services statistics and national accounts on services activities through presentations and discussions on country-specific issues.
Trinidad and Tobago	Financial Sector Supervision	\$260,400	Extension of a long-term advisor to assist the Central Bank of Trinidad and Tobago strengthen its capacity for financial supervision. The advisor will assist with, and provide training on, consolidated supervision and cross-border risk assessment including upgrading the reporting framework.
Uruguay	Support for the development of AML/CFT risks assessment framework	\$59,800	The TA will assist with the development of a framework for identifying and assessing the money laundering (ML) and terrorist financing (TF) risks facing Uruguay, its institutions, and its financial services industry. The risk assessment is a key component of Uruguay's national anti-money laundering and combating the financing of terrorism (AML/CFT) strategy. With this assistance the authorities will conduct a system-wide assessment of ML and FT threats and vulnerabilities.