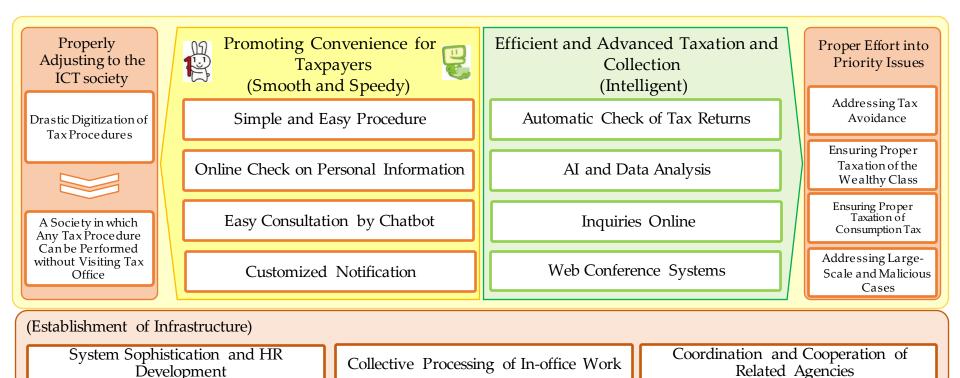
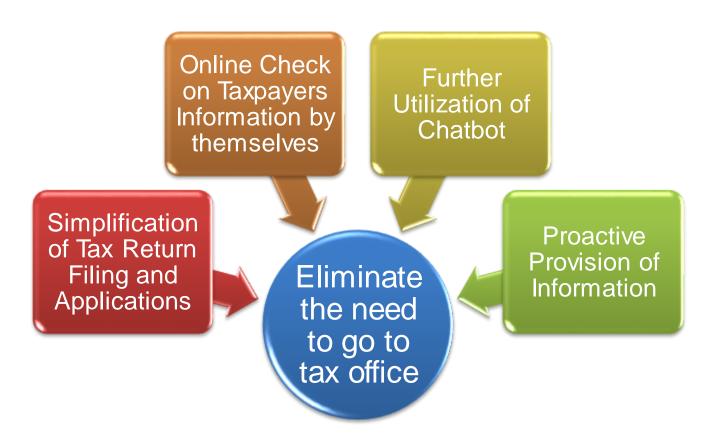
Future Vision of Tax Administration 2.0*



^{*&}quot;Future Vision of Tax Administration" was originally published in 2017 and has been updated in 2021.

Enhancing Convenience for Taxpayers



Internet Financial institution User Tax payment via Internet banking revenue agencies (Prior preparation) for Bank of Japan Obtain digital certificates Obtain IC card readers/writers. Sending direct payment information Tax payment via etc. "Pay-easy" compatible **ATMs** - マイテちゅん Tax Office e-Tax Sending data (tax return, application and notification) Advantages My Number Card Smartphone Reduction of administrative work of receiving tax returns and data input * Digital signature by taxpayers can be omitted in cases where CPTAs Reduction of document Sending direct payment management costs information file returns online on behalf of the taxpayers. Advantages Improved convenience Reduction of administrative tax return, application, etc. for users work of receiving tax returns and data input Completing the procedure Reduction of document without visiting the Tax Office management costs Tax payment

Reduction of paperwork

e-Tax
(online national tax
return filing and tax
payment system)

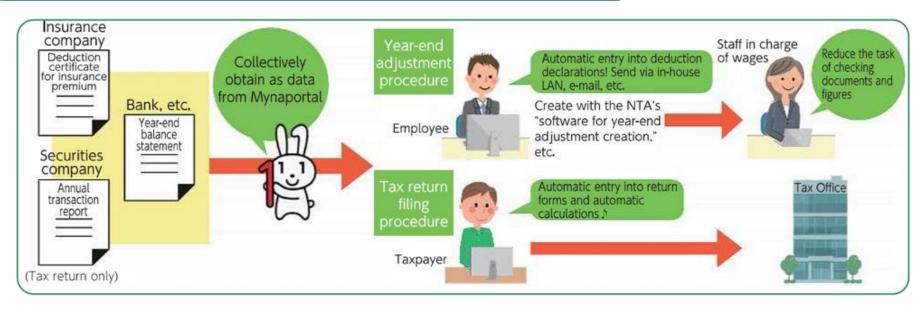
Reduction of delivery costs

Local Tax Office

to tax office

Simplification of Tax Return Filing and Applications

Automatic input into tax returns and year-end adjustment



Mynaportal: An online site operated by the government which enables users to complete various administrative procedures in one stop and check notifications from government organizations.

Further Utilization of Chatbot

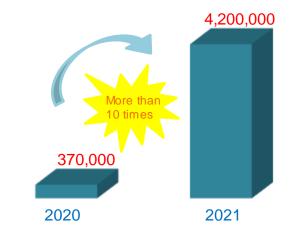
The chatbot will answer questions regarding individual income tax return and year-end adjustment.



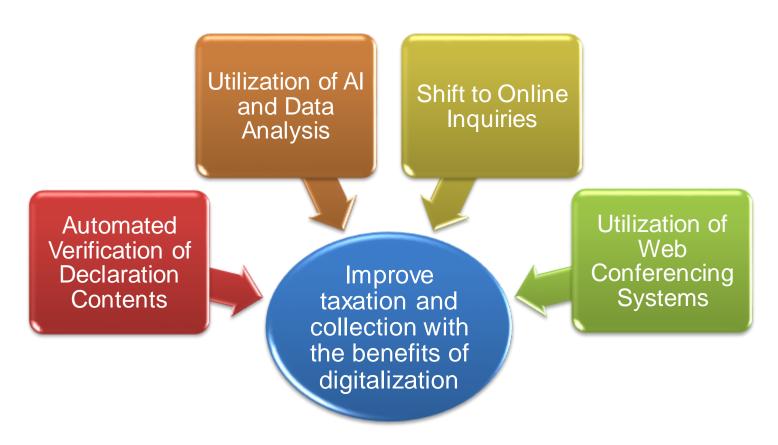


Taxpayers can casually ask questions concerning taxes at any time of the day, by selecting questions from a drop down menu or writing them in a text box, and access information published on the NTA website more immediately.

Number of questions received through Chatbot



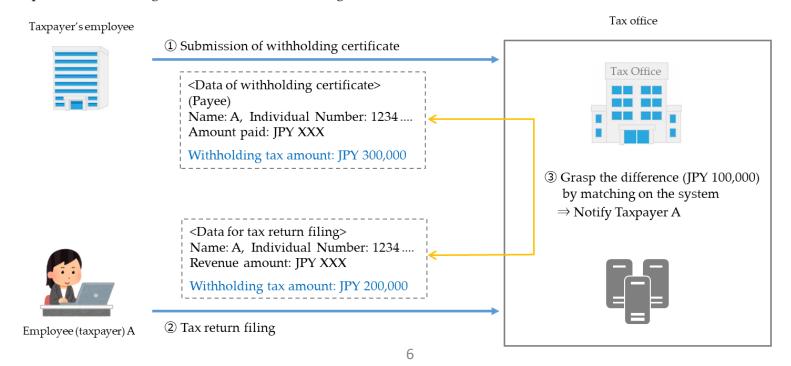
Efficient and Advanced Taxation and Collection



Automatic Check of Tax Returns

An effort is underway to be able to find out mistakes effectively by matching the contents declared by taxpayers with various data possessed by the NTA.

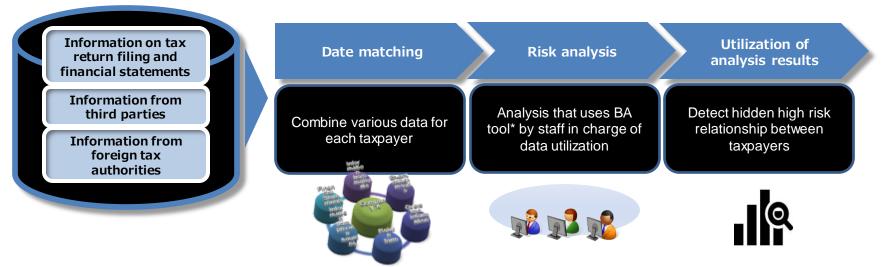
(Example: Excess or shortage of the amount of withholding tax)



Utilization of Al and Data Analysis

The NTA is working on increasing efficiency and sophistication in taxation and tax collection by

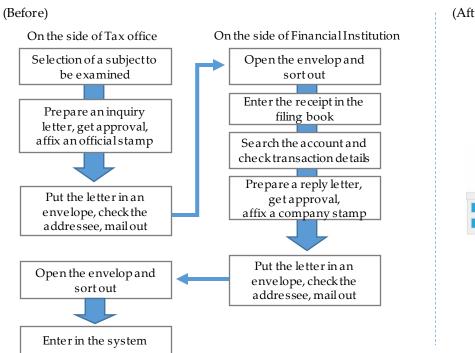
- ✓ identifying taxpayers who are likely to make errors or omissions in their tax return and
- ✓ selecting an approach that meets the status of delinquent taxpayers through analyzing a broad range of data with a view to utilizing Al in the future.

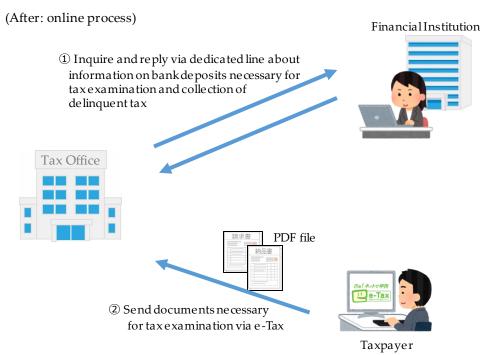


^{*} BA (Business Analytics) tool: A tool that analyzes data by employing the technologies of statistical science, machine learning, etc.

Online Inquiries

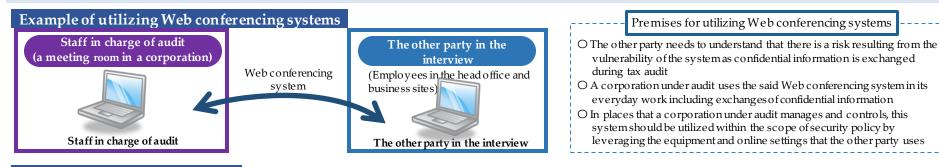
To improve efficiency in public and private business operations, the NTA allowed the following procedures that had been performed in writing or in person to be completed online: (1) Inquiry to financial institutions about bank deposits, etc. and (2) submission of necessary materials during tax examinations.

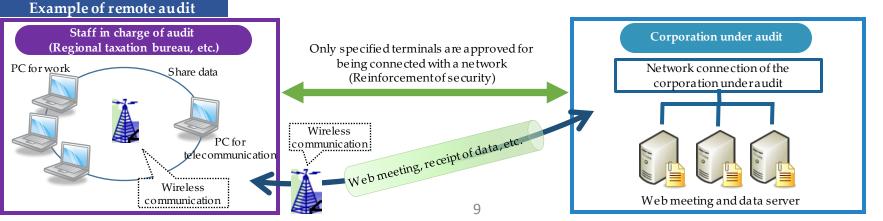


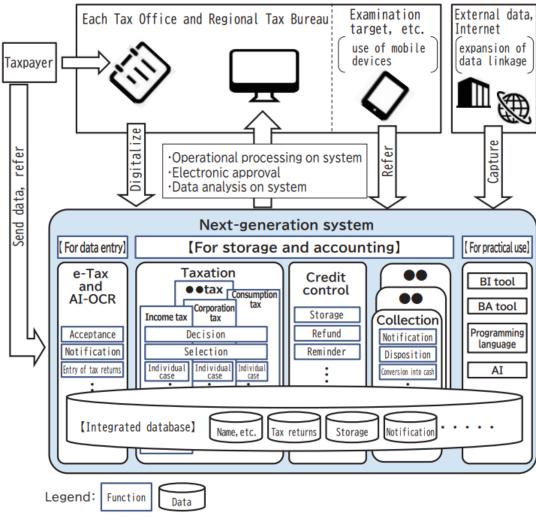


Web Conferencing Systems (Remote audit)

With the permission from taxpayers, remote tax audits are conducted for large corporations using web conferencing systems to improve the efficiency. The NTA also intends to expand the use of remote audit by preparing necessary equipment and improving the environment.







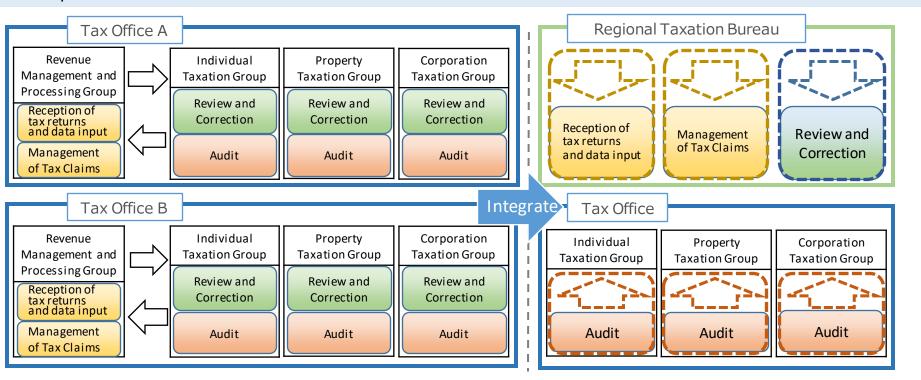
System Sophistication: Next-generation system

The new core system to be introduced in 2026.

^{*} The above is a logical image and does not indicate the physical positions of functions and structure.

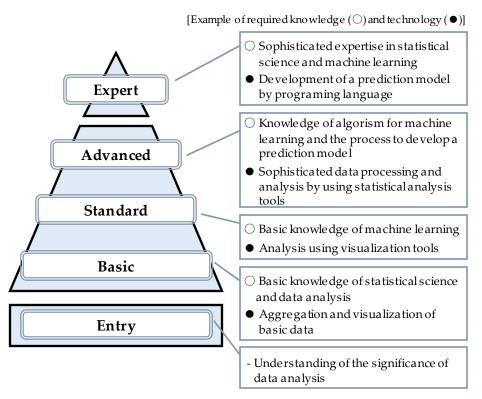
Centralization of Internal Administrative Tasks (IAT)

- ➤ It aims to reorganize the IAT currently performed by taxation type into the ones performed by function of the tasks and to consolidate multiple tax offices' administrative tasks.
- > Combined with the introduction of the Next-generation system, it will realize the simplification and standardization of procedures of the IAT.



HR development

> Training system based on the level of data literacy



➤ Established a new recruitment category specific for science and technology area.



Advantages

Realization of a fairer society

- Enables the NTA to identify the taxpayer who gained the income through any legal records.
- The NTA can recognize the taxpayers' income more accurately.

Improved administrative efficiency

- Reduces the administrative burden on processing tax return (including related documents and attachments).
- Tax return inquiry or examination selected by utilizing AI and analytic tools.

Enhanced public convenience

- Tax return filing through a smartphone, using a smartphone-friendly dedicated site.
- Various payment methods (direct payment, internet banking, credit card, Payeasy compatible ATMs, etc.).