

**Headquarter-led Technical Assistance Missions of the Fiscal Affairs Department  
(January-April 2011)**

Country	Purpose of Assistance
Albania	Take stock of progress in key areas of tax administration and provide guidance on the way forward with a particular focus on compliance management and IT reform.
Armenia	Advise on general tax policy reforms and on a number of draft tax codes such as the mineral royalty law.
Bangladesh	Assist the authorities in developing an implementation plan for the new VAT law.
Belarus	Take stock of progress made and provide forward-looking guidance in the areas of medium-term budget framework and program budgeting.
Bosnia and Herzegovina	Conduct a diagnostic assessment of the administration of VAT and trade taxes at the State level and the administration of income taxes at the Entity Level and propose a set of medium-term strategies for modernization.
Brazil - Sao Paulo State	Assess the implementation of program budgeting and cost accounting systems and support updating the action plans.
Brunei Darussalam	Assist the authorities in improving the budget process through developing a roadmap for the implementation of a medium-term fiscal and expenditure framework and introduction of a performance budgeting system.
Cambodia	Advice on a large number of policy issues in direct and indirect taxation, and make recommendations that are intended to form the basis for a medium-to long-term tax reform strategy.
Cambodia	Review progress in customs reforms and assess technical assistance needs for tax administration reforms.
Cameroon	Undertake a diagnostic evaluation of the current state of revenue administration and provide advice on measures necessary to successfully support and implement the reforms.

Country	Purpose of Assistance
CEMAC - Economic Community of Central African States	Assist the CEMAC Commission present the preliminary drafts of the revised regional PFM directives prepared by FAD and AFRITAC Central.
Colombia	Review progress in implementing prior FAD recommendations, particularly in implementing the Tax Compliance Improvement Plan, and to agree on the workplan.
Comoros	Assess the status of implementation of FAD tax administration reform recommendations and to support the establishment of a unified tax administration.
Congo, Democratic Republic of	Rreview progress on the VAT preparatory work and implementation plan and advise on measures to be taken to implement and administer it successfully.
Congo, Republic of	Assiste the ad-hoc tax commission and other concerned parties on finalizing a medium-term tax reform plan that responds to the objectives enumerated in a 2009 FAD TA report.
Costa Rica	Develop an action plan to strengthen the preparation of a medium-term expenditure framework (MTEF) and provide recommendations on the procedural modifications required to the budget process in order to better integrate the MTEF in the process
Djibouti	Assess the situation of VAT implementation and improve the capacities of the tax administration in administering the VAT.
Eastern Caribbean Currency Union (ECCU) member countries	Compile information for the regional paper on St. Vincent and the Grenadines and Dominica, and carry out preliminary analysis on options for rationalizing government expenditures.
El Salvador	Assess the strengthening of the tax and customs administration following the recommendations of a 2008 FAD TA mission.
Gambia	Review progress in implementing the revenue administration reform program and preparations for VAT implementation and deliver advice on the next steps of reform.

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Gambia	Review the elements of the petroleum product pricing mechanism; the operation of the mechanism to-date; and provide advice on possible modifications and improvements for smooth implementation of the mechanism.
Ghana	Advise on the design and effective administration of a streamlined small taxpayer regime for taxpayers whose turnover does not exceed the VAT threshold .
Ghana	Assess the control mechanisms for both recurrent and capital central government expenditure, and advise on measures to prevent incurrence of fresh arrears.
Greece	Take stock of progress with implementation of the agreed reform program, and provide ongoing technical advice to support implementation efforts.
Greece	Assist the authorities to meet the public financial management (PFM) related structural benchmarks relating to the appointment of accounting officers, collection of arrears data, and preparation of monthly general government fiscal reports; prepare the medium-term fiscal strategy which will guide the preparation of the 2012 budget; and develop a revised PFM reform strategy.
Guinea	Take stock of the post crisis situation in the PFM systems, and prioritize reforms over the short to medium term in the selected areas.
Haiti	Assist the authorities in the establishment of a Treasury Single Account (TSA) and in the improvement of fiscal reports.
Iceland	Advise on taxation of energy and the environment, and implementation of recommendations of a previous TA mission regarding progressive taxation and general tax efficiency.
Jamaica	Review the status of the tax and customs administration reform programs and advise on strategies to deepen compliance management in both administrations.
Jordan	Assist the authorities in strengthening the overall institutional and legal framework for managing public private partnerships (PPPs) and the associated fiscal risks.

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Jordan	Assist the authorities in further strengthening public financial management (PFM) to support fiscal adjustment, including by collecting data on subsidies.
Kenya	Support the development of a coherent and enduring public financial management (PFM) legal framework, which underpins the objective of macro-fiscal stability while providing a sustainable environment for devolution.
Kosovo	Take stock of reform implementation of the recommendations of a previous tax administration mission and support the achievement of Kosovo's tax administration commitments under the Fund-supported program.
Kyrgyz Republic	Conduct an overview of the tax system.
Lao People'S Democratic Republ	Review progress in customs reforms and assess technical assistance needs for a medium term strategy to improve taxpayer compliance.
Latvia	Provide practical guidance on the steps that need to be taken to establish a credible Medium-Term Fiscal Framework that meets the requirements of the Stability and Growth Pact's Convergence Program and of the National Medium-Term Fiscal Framework.
Lesotho	Evaluate the current state of revenue administration and provide advice on measures necessary to improve effectiveness and efficiency of the revenue administration as it strives to broaden and deepen the domestic tax base within the context of declining Southern African Customs Union transfers.
Macedonia, Former Yugoslav Republic	Assist on strengthening the design and implementation of the medium-term budget framework.
Malawi	Assist with strengthening of the fiscal regime for natural resources.
Mauritania	Advise on finalizing a medium-term tax reform plan that follows the recommendations established in preceding TA reports.

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Mexico	Support the customs administration reforms that the authorities have initiated in the framework of their medium-term strategy, and in coordination with the World Bank and the World Customs Organization.
Mexico	Assess the performance and potential reform of the IETU -- a form of minimum corporate income tax -- to assist the authorities in preparing their report on the IETU to congress.
Moldova	Review the key aspects of the tax system with a view to recommending specific policy measures that will strengthen its revenue raising potential, eliminate distortions that adversely affect growth and job creation, and begin harmonization with the European Union system where necessary.
Moldova	Review recent progress in expenditure rationalization by identifying and quantifying the fiscal impact of specific measures that have been implemented or are planned.
Montenegro	Assess the current status of tax administration and provide advice and specific recommendations on the direction for tax administration reforms, including any changes needed to modernize the organization and management of the tax administration, its main systems and processes, and improve its human capacity.
Montenegro	Advise the authorities on a strategy for introducing and operationalizing a medium-term budget framework (MTBF).
Mozambique, Republic of	Assess progress with the design and implementation of the public financial management (PFM) reforms and implementation of previous FAD TA recommendations.
Mozambique, Republic of	Provide follow up advice on previous FAD TA recommendations on the strengthening of the Revenue Authority, and develop a TA action plan.
Namibia	Assist in further advancing program budgeting and recommend additional measures necessary.
Niger	Review the status of tax and customs administration and help identify the medium-term reform priorities that should be part of the revenue administration modernization program.

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Niger	Take stock of progress in implementing the medium-term expenditure framework.
Panama	Provide advice on setting up a sovereign wealth fund (SWF) as an element of the fiscal framework, including its potential objectives and specific legal and institutional arrangements.
Paraguay	Assist the authorities in adapting the legal and institutional framework to better manage fiscal risks from Public-Private Partnerships (PPPs), including identification of the most important steps to address immediate fiscal risks within the existing legal framework.
Paraguay	Review progress on developing a macro-fiscal framework and improving public investment management and assist on further developing the framework in relation to fiscal risks and the identification of and reporting on contingent liabilities.
Peru	Discuss with the management team of the revenue administration (SAT) TA priorities for future assistance.
Peru	Advice on how to establish a sovereign wealth fund (SWF) as a consistent element of a fiscal framework focused on a macro-stabilization objective.
Serbia	Support updating the public financial management (PFM) reform strategy following the recent enactment of fiscal responsibility legislation.
Seychelles	Assess the revenue administration and tax policy reforms and support the preparations for VAT implementation.
Sierra Leone	Review reform developments and provide guidance to the authorities in meeting the strategic objectives and goals set under the Integrated Public Financial Management Reform Strategy.
Sierra Leone	Provide advice on the design and implementation of the automatic petroleum product pricing mechanism.

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Solomon Islands	Provide specific guidance to the authorities on the design and implementation of a tax framework for mining and forestry activities.
South Africa	Advise on strengthening the basic analytical framework and recommend tools to assess fiscal policy used in the National Treasury.
Suriname	Review tax and customs operations in the context of developing an implementation plan to support VAT introduction.
Swaziland	Support the authorities to identify gaps in the public financial management (PFM) system and develop a set of measures to address gaps in the areas of commitment control, arrears reporting, cash management, expenditure monitoring and fiscal transparency.
Swaziland	Assess the status of the revenue administration reform strategy and provide advice on next steps, paying particular attention to the preparation and implementation plan for VAT.
Syrian Arab Republic	Assess implementation of the action plan for public financial management (PFM) reforms recommended and agreed with the authorities by a 2010 TA mission, and advise on medium-term budget planning and management, budget integration, and treasury reforms.
Syrian Arab Republic	Advise on the automation and strengthening of the accounting system, developing risk management capabilities, and enhancing customs procedures to meet WTO standards.
Tajikistan	Review the structure of the tax system and suggest ways to improve its efficiency and fairness, bolster revenue, and contribute to growth.
Tanzania	Assess the mechanisms for budget preparation both on an annual and a medium-term basis.
Tanzania	Provide advice on mining taxation, and undertake a general review of tax policy.

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Uganda	Conduct a review of tax policy and identify measures that will improve the revenue-raising capacity in the medium term.
Ukraine	Provide recommendations on how to strengthen the budget system by providing a more structured medium-term perspective to fiscal policy decision making and budget management.
Uruguay	Assist the authorities in further advancing the public financial management (PFM) reforms in the area of performance-informed budgeting.
Uruguay	Assess progress with the implementation of the recommendations of a September 2010 FAD mission and liaise with a World Bank mission providing support to the collection agencies for the implementation of reform measures.
Yemen, Republic of	Assess progress in implementing the General Sales Tax and the new customs and income tax laws and make recommendations for the next stage of reforms.