

**Headquarter-led Technical Assistance Missions of the Fiscal Affairs Department**  
**(May-August 2011)**

Country	Purpose of Assistance
Armenia	Advise on a consistent and more productive mining tax regime, and evaluate draft mining code with currently proposed amendments to fiscal provisions.
Burundi	Assist authorities in the implementation of a new decree on budget execution, and assess progress made in five programs of public financial management (PFM) reform (legal framework, institutional framework, cash management, government accounting, capacities' strengthening).
Central America Region	Present to the Council of Ministers of Central America, Panama and Dominican Republic (COSEFIN) the main efforts of the Working Group on Tax Coordination and Harmonization and discuss regional issues, such as the impact of the global economic crisis on revenue, free-trade zones, cross-border information-sharing, property taxes and tax reforms.
Chile	Prepare action plan for the implementation of a medium-term expenditure framework, including key activities and a detailed timetable.
Colombia	Evaluate the central government tax system.
Costa Rica	Advise on estimating VAT evasion and tax expenditure.
Cote D'Ivoire	Evaluate the current state of customs administration and advise on necessary measures to normalize operations and accelerate customs modernization.
Egypt, Arab Republic of	Take stock of current status of the recent organizational reforms in tax administration and assess preparedness for evolving the GST into a full VAT.
Greece	With the new Minister of Finance and his management team, take stock of progress made on structural fiscal reforms, discuss overall technical assistance needs, and agree on specific technical assistance plans in the various fiscal policy and management reform areas supported by FAD.
Greece	Discuss and define with new Minister of Finance and his management team the overall tax administration reform strategy for the next two years, with a focus on the steps needed to move ahead with implementing the anti-evasion strategy.
Greece	Assess indirect tax regime, as well as overall balance between direct and indirect taxes and evaluate the authorities' tax reform proposals.
Guinea	Assess reform status of tax and customs administrations and advise on next steps and action plans for the 2011-2013 period.
Honduras	Take stock of progress with past FAD recommendations in the revenue administration area and provide advice on advancing the reform agenda.

Country	Purpose of Assistance
Indonesia	Review progress made with the Directorate General of Taxes' modernization strategy since October 2010 and discuss outline of a work plan for 2012 and first half of 2013.
Kyrgyz Republic	Review status of public financial management (PFM) reforms and provide recommendations for further strengthening the budget system in the following key areas: budget preparation, accounting, and treasury management.
Latvia	Assist authorities in their continuing effort to strengthen tax administration and combat tax evasion, and advise on priority measures to combat shadow economy.
Lesotho	Identify and address weaknesses in public financial management (PFM) arrangements, including the Integrated Financial Management Information System, which led to the accumulation of expenditure arrears.
Liberia	Assess state of current operations in the revenue administration area and establish a baseline to be used during implementation of the Tax Policy and Administration Topical Trust Fund project.
Macedonia, Former Yugoslav Republic	Review status of FAD-supported tax reforms and advise on future reform priorities.
Malawi	Review state of the Malawi Revenue Authority's modernization and reform efforts in the context of prior FAD advice and technical assistance.
Mauritius	Evaluate current state of revenue administration and provide advice on measures to improve effectiveness and efficiency of the Mauritius Revenue Authority.
Mongolia	Further assist Mongolia's General Department of Taxation in strengthening large taxpayer administration by taking stock of progress made over the last year in implementing the FAD-supported reforms and advising on the future directions of the reforms.
Nepal	Review progress in tax and customs reforms, particularly the need for more effective tax administration enforcement programs and stronger management of implementation of key customs measures in the 2009-13 strategic plan.
Nicaragua	Evaluate tax system and a proposed government tax reform plan.
Niger	Evaluate taxation of the petroleum and the uranium mining sectors, business sector taxation, and the overall architecture of the tax system.
Panama	Assist authorities in the development of a Treasury Single Account (TSA) and provide technical assistance in relation with the legal framework.
Papua New Guinea	Advise on how to establish a consolidated Sovereign Wealth Fund (SWF) properly integrated with the budget and the fiscal framework and with adequate governance and accountability arrangements.

Country	Purpose of Assistance
Paraguay	Evaluate fiscal and distributional consequences of recent measures regarding fuel and public transport subsidies and propose reform alternatives.
Portugal	Discuss overall technical assistance needs and strategy with the new Finance Minister and his management team.
Portugal	Assist authorities in meeting structural reform commitments in the public financial management (PFM) area and map out the longer-term reform path.
Portugal	Evaluate state of revenue administration and advise on options to streamlining the revenue administration organization and strengthening taxpayer compliance management in order to safeguard revenue collection.
Romania	Take stock of progress in the implementation of past FAD recommendations, provide advice on the design of small taxpayer systems and assess the priorities for future technical assistance.
Rwanda	Evaluate current state of revenue administration and provide advice on measures to improve effectiveness and efficiency of the Rwanda Revenue Authority (RRA). Assess the social contributions collection operations since its transfer to the RRA in July 2010.
Sao Tome and Principe	Review progress with earlier FAD recommendations and update the public financial management reform strategy.
Seychelles	Advise on structure and content of legal framework for public financial management (PFM); outline roles and responsibilities in budget process and how Public Finance Act should relate to other PFM-related acts.
Sierra Leone	Commence work (expected to last 30 months) on improving petroleum and mining contracts and legislation, and on developing capacity for a medium-term revenue management framework.
Sudan	Identify key public financial management (PFM) reform requirements and recommend a clear framework of priority measures for strengthening the institutional capacity for budget formulation, execution, control and reporting.
Sudan	Review existing domestic taxpayer compliance management practices and provide a compliance strategy.
South Sudan	Assist authorities in formulating a sound national and regional state tax policy framework and develop a tax and customs administration strategy.
Timor-Leste, Democratic Republic of	Advise on petroleum revenue forecasting and macro-economic modeling and review the petroleum fiscal regime.
Togo	Take stock of progress made in implementing past FAD recommendations and support the authorities' efforts in the implementation of their public finance reform strategy.

Country	Purpose of Assistance
Uganda	Develop and integrate a public financial management law.
West African Economic and Monetary Union (WAEMU)	Evaluate WAEMU's main domestic tax directives. Advise on regional tax policy coordination and tax transition.
Zimbabwe	Provide assistance to strengthen fiscal reporting and oversight of public sector entities.
Zimbabwe	Review and assess current status of tax and customs administration and develop a reform and modernization strategy.