Policy Matrix 1998-2001					
Policy Area	Objectives and Targets	Measures	Timing	TA requirements	
1. <u>Fiscal Management</u>	Strengthen revenues while moving away from the system of automatic collection of taxes through bank settlement accounts, and toward a system of collection at source.	Broaden the tax base by eliminating most remaining allowances, preferences and exemptions for individual income and profits taxes Elimination of automatic taxation through banks' settlement accounts -for 20 companies currently under the LTU -for all companies currently under the LTU -for all companies currently under the LTU -for all taxpayers Improve tax administration by: - increasing the powers and authority of the large taxpayer monitoring unit; - completing issuance of TINs for enterprises - strengthen civil and criminal penalties for tax avoidance -increased use of asset seizure and the bankruptcy	1999 budget January 1999 January 2000 March 2001 September 1998 December 1998 September 1998 1998-2001	1998 IMF/FAD 1998 IMF/FAD	
		law to enforce tax payments -revise duties and powers of tax officials, record keeping obligations of taxpayers, and rules and procedures for tax assessment	December 1998		
		Revise tax code in line with IMF recommendations Revise the VAT laws by: -replacing the sales taxes on all commodities with VAT, with phase in period for cotton and aluminum -establishing reasonable turnover threshold for VAT -revise administration of VAT Revise the Excise Laws by:	December 1999 1999 budget	1998 IMF/FAD/LEG	
		-eliminating unproductive excises -replacing some ad valorem with specific excises	1999 budget June 1998		

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Policy Area	Objectives and Targets	Measures	Timing	TA requirements
1. <u>Fiscal Management</u> (continued)	Improve efficiency of expenditure	Reorient current expenditures by: -restructuring public sector wages -increasing the share of expenditures allocated to the social safety net -eliminating most remaining producer subsidies	1999-2001 1998-2001 1999 Budget	World Bank PER 1999
		Eliminate all wage and compensation arrears	June 1998	
		Strengthen monitoring of the budget by: -completing the introduction of the treasury system -monitoring expenditure commitments	June 1999 December 1998	IMF/FAD 1998
		Complete a public sector employment survey	September 1998	
		Adopt a government restructuring plan	1999-2000	
		Consolidate the Road and Social Protection Funds in budget, and remove commercial organizations from the budget	1999 budget	
		Improve the social safety net by designing a comprehensive social safety net to replace the current compensation payments, subsidized transportation and utilities, and minimum and social pensions	2000 Budget	IMF/FAD and World Bank 1998- 2000
		Increase the age for pension eligibility 6 months each year, freeze working pensioners' benefits, and tighten early retirement provisions	1999-2001	
		Transform the budget to a commitment basis	2000 Budget	IMF/FAD 1999
	Public investment	Undertake all public investments in the context of a Public Investment Program	1999-2001	World Bank 1998- 99
		Implement a plan to rehabilitate key infrastructure	1998-2001	World Bank 1998-99

Policy Area	Objectives and Targets	Measures	Timing	TA requirements
2. <u>Financial Sector</u> <u>Management</u>	Strengthen institutional framework, restructure the banking sector, increase financial sector competition	Introduce a new chart of accounts, consistent with International Accounting Standards, for all commercial banks and the NBT	Financial year 1998	World Bank, 1998
	and improve effectiveness of monetary policy	Audited financial statements for the commercial banks and NBT will be made public	1999	World Bank, 1998
		Adopt the new Law on Banking	June 1998	IMF/MAE 1998
		Revise the Law on Collateral	June 1998	1998
		Strengthen NBT's banking supervision capacity: - Increase staffing of Bank Supervision Department - Increase the number of off-site inspections	September 1998 1998	IMF/MAE 1998
		Adopt a set of measures to improve the payments system	December 1998	World Bank, 1998
		Increase NBT's use of credit auctions to allocate credit to the market as follows: - 75 percent of all new credit to banks - 100 percent of all new credit to banks	June 1998 December 1998	IMF/MAE 1998
		Introduce Treasury bill auctions	July 1998	IMF/MAE 1998
		Adopt a schedule for converting NBT credit to government to Treasury Bills	August 1998	IMF 1998
		Introduce a Lombard facility	December 1998	IMF/MAE 1998
		Introduce reserve averaging	1998	IMF/MAE 1998
		Keep Ministry of Finance (MOF) deposits currently held with the NBT in a single Tajik ruble account, and require all taxes to be paid in rubles	June 1998	

Policy Area	Objectives and Targets	Measures	Timing	TA requirements
2. <u>Financial Sector</u> <u>Management</u> (continued)		Introduce a scheme to increase the transparency of NBT-MOF financial relations, including interest payments at market rates and NBT profit transfers to the budget	1999 Budget	IMF/MAE 1998
		NBT will devise and implement a framework for short term liquidity management according to the recent recommendations from MAE	September 1998	IMF/MAE 1998
		Implement new prudential standards (K-1 through K-6) as recommended by MAE	June 1998	
		Banks must meet prudential requirements, agree with the NBT on a plan for compliance, or face liquidation	June 1998	IMF/MAE 1998
		Ensure all banks meet all prudential requirements (K1 through K6), or withdraw their license	December 1998	
		Implement bank restructuring programs	1998-2001	World Bank/IMF
		Increase minimum requirements for bank total capital according to the following schedule: -US\$500,000 -US\$750,000 -US\$1,000,000	January 1999 September 1999 January 2000	IMF/MAE 1998
		Adopt an action plan to encourage the development of an interbank credit market	December 1998	

Policy Area	Objectives and Targets	Measures	Timing	TA requirements
3. Exchange and Trade Policies	Trade Policy	Remove import duty exemptions for harvesters and associated gas.	1999 budget	
		Eliminate import and export licensing, and export registration, requirements except to protect health, defense, and bio-diversity	June 1998	
	Exchange Policy	Draft a revised foreign exchange law	September 1998	IMF 1998
		Accept the obligations of Article VIII	1998	IMF/LEG 1998
		Streamline rules and operations of TICEX	June 1998	IMF/MAE 1998
4. <u>Structural Policies</u>	Privatization	Privatize small scale enterprises (after January 1, 1998): - at least 600 - at least 900 - complete small scale privatization	June 1998 September 1998 March 1999	World Bank, 1998
		Privatize all privatizable unfinished construction projects and government trucks	March 1999	World Bank, 1998
	Reform of strategic enterprises	Corporatize all medium and large scale enterprises Privatize medium and large scale enterprises (after January 1, 1998): - at least 20 - at least 50 - at least 50 - at least 80 -at least 120 Devise and implement TADAZ restructuring plan	March 1999 June 1998 September 1998 December 1998 March 1999 1998-2000	World Bank, 1998- 2001

Policy Area	Objectives and Targets	Measures	Timing	TA requirements
4. <u>Structural Policies</u> (continued)		Separate from TADAZ, and privatize, all non- aluminum commercial operations Devise and implement a restructuring plan for	1998 1998-2000	1998-2000
		Pakhtai Tajik, and privatize the company		
		Announce an international tender for the sale of all cotton ginneries	By December 1998	World Bank, 1998-2000
		Complete sales of ginneries	By April 1999	World Bank, 1998
a. Domestic pricing	Avoid subsidies and cross subsidies	Electricity prices to be set at cost-recovery levels for all customers Industry and Agriculture - 50 percent cost-recovery - 75 percent cost-recovery - 100 percent cost-recovery Households -10 percent cost recovery -25 percent cost recovery -50 percent cost recovery -100 percent cost recovery Set gas prices at cost recovery levels	end-1998 end-1999 end-2000 September 1998 March 1999 December 1999 December 2000 December 1998	1998-1999
b. Arrears	Interenterprise arrears	Identify state owned enterprises responsible for most interenterprise arrears; adopt restructuring plans for those which are viable and liquidate those which are not viable. Instruct viable state owned enterprises to securitize	1998-99 September 1998	1998-1999 1998
		their debts and market them.		
c. Role of the private sector	Improve the legal and regulatory framework for private market development	Revise the bankruptcy law	June 1998	World Bank 1998
		Revise the company law	June 1998	World Bank 1998
		Prepare and pass a commercial code	June 1999	1998
		Establish an automated system for recording and disseminating laws and regulations	December 1998	

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Policy Area	Objectives and Targets	Measures	Timing	TA requirements
5. <u>Sectoral Policies</u>				
a. Agriculture	Land reform	Set targets for land certificate distribution and increase staffing of Land Reform Commission	1998-2000	World Bank 1998-2000
		Make land certificates freely marketable	September 1998	
		Notify farms to be privatized during the first program year, and start the process	June 1998	
	Agricultural Infrastructure	Establish a professional land court, and clearly determine legal land rights	December 1998	World Bank 1998
		Completion of the process of liberalizing marketing for all agricultural inputs	December 1999	World Bank 1998-1999
		Rehabilitate the irrigation system.	1998-2000	World Bank 1998-2000
		Ensure tariffs for irrigation adequately cover costs	December 1999	World Bank 1998- 99
		Develop a rural credit system	December 1999	99
b. Mining	Develop Tajikistan's mining potential, in cooperation with foreign investors	Review FDI legislation and amend as necessary	December 1998	1998
5. <u>Sectoral Policies</u> (continued)c. Energy	Strengthen the electricity sector	Develop and implement a plan to ensure full current payment for electricity (particularly by TADAZ and households), sharply reduce cross subsidies, and address the stock of debts for electricity	1998-2000	
		Develop a long term investment plan for the electricity sector, including financing	December 1998	
		Install gas meters, first in Dushanbe and then other parts of the country	1998-99	
		Provide lifeline electricity subsidies for the poor	1999	

Policy Area	Objectives and Targets	Measures	Timing	TA requirements
d. Aluminum	Strengthen the operations of the Tajik Aluminum Plant (TADAZ)	Adopt and implement a timetable for reform of TADAZ, based on the results of a study of the economic and financial viability of the company	1998-2000	1998-2000
		Separate from TADAZ, and privatize, all commercial non-aluminum activities	December 1998	1998
		Seek to improve the terms of the company's trade agreements, particularly with regard to inputs	December 1998	1998
6. <u>Human Resource</u> <u>Development</u>				
a. Education	Improve educational opportunities and performance of the sector	Review and revise the composition of expenditures	1999 Budget	World Bank 1998
b. Health	Expand access to health care	Review and revise the composition of expenditures, with a view to protecting basic health care	1999 Budget	World Bank 1998
7. External Debt		Complete process of rescheduling external debts	December 1998	
Policies		Monthly reporting by Ministry of Finance to Commission on Foreign Debt on debt position and expected payments	1998-2001	
8. Statistical Policies	Improve the quality of the	Increase the resources available to Goskomstat	1998-99	
	statistical data to strengthen the capacity to monitor economic and financial developments, and seek	Establish a high level working committee designed to improve the production of economic statistics	June 1998	IMF 1998
	donor support for this effort	Improve the national income and price statistics, in line with recommendations from the IMF	1998-2000	IMF/STA 1998-2000