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Transfer Pricing in
East Africa
Anti-avoidance takes
on a new meaning

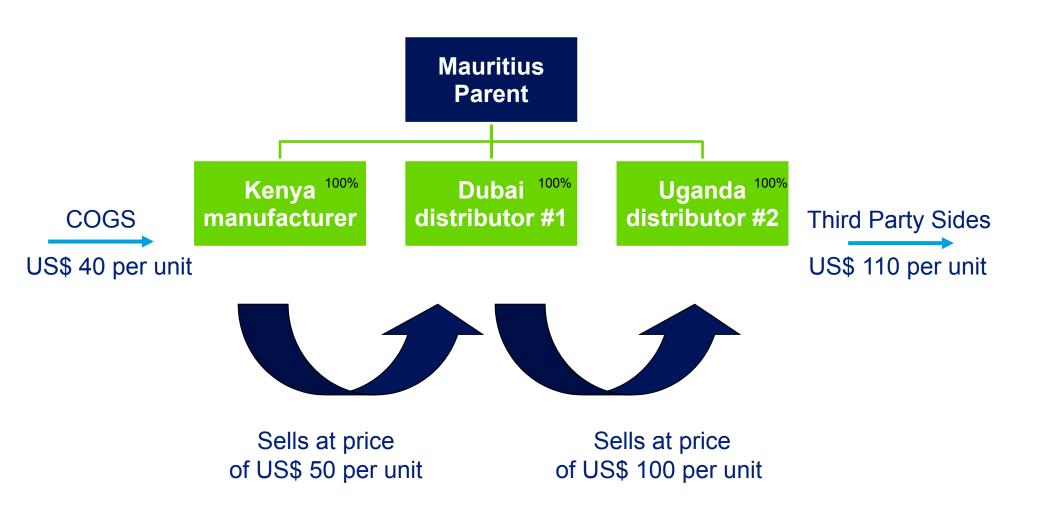
Revenue Mobilization in Sub-Saharan Africa Nairobi, Kenya March 21-22, 2011



The basics of Transfer Pricing

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Arm's length - Do unto related parties as you would to unrelated parties



The Unilever Case (2005): Background

- Unilever Kenya, a manufacturer, produced goods for Unilever Uganda, a distributor
- Kenya price to Uganda lower than Kenya price to local customers
- KRA challenged the pricing based on the comparable unrelated party prices
- Kenya had a transfer pricing policy in place
- Was the price arm's length and did Unilever use the correct method in arriving at it
- Was Kenya's legislation (Section 18(3) of the Income Tax Act) adequate?

The Unilever Case (2005): Arguments

| Unilever | Commissioner/KRA |
|--|--|
| Section 18(3) was "ambiguous", therefore inadequate and unreliable | Section 18(3) was crystal clear |
| Alternative was OECD Guidelines | OECD Guidelines are NOT part of Kenyan law |
| Taxpayer was duty bound to apply the international best practice | What's wrong with Section 18(3)? |
| Per OECD Guidelines, Unilever had: 1. Discounted CUP method 2. Applied TNMM method | What's wrong with Section 18(3)? Taxpayer should have applied a method (called CUP method) |

The Unilever Case (2005): Outcome

- Unilever WINS
- KRA drops Sara Lee case
- Treasury publishes transfer pricing rules in 2006 Budget
- KRA starts building a TP unit
- From 2009 numerous requests for policies
- Self assessment returns revised for TP
- Taxpayers and practitioner s lives become miserable

Transfer Pricing law, rules, guidelines in East Africa

| | Uganda | Kenya | Tanzania | Rwanda | Burundi |
|-------------------------|-----------|---------------|------------|------------------------------------|---------|
| Anti-avoidance law | S.90 & 91 | S.18(3), S.23 | S.33 | Law N° 16/2005 of 18/08/2005 | None |
| Other law | n/a | VAT Act | Mining Act | | |
| Transfer pricing rules | Draft | Final - 2006 | Draft | Issued – 2007 | |
| OECD guidelines | Yes | Yes | Yes | Yes | |
| Practice notes | No | Coming soon | No | No | |
| Documentation penalties | No | No | No | No | |

Some issues

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- There are no double tax treaties between EA countries
- Advance Pricing Agreements or Advance Rulings not available yet
- Transfer pricing and customs
- Limited although increasing experience in the Revenue Authorities
- Poorly drafted laws and rules gives rise to too much uncertainty
- TP adjustments viewed as the cash cow for Revenue Authorities behind target leading to considerable rigidity

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